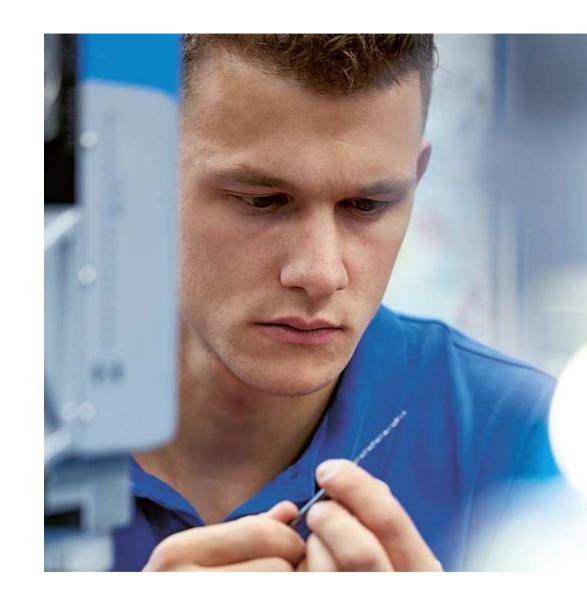


Welcome to Mikron Group



> Content

- 1. Group Overview
- 2. Corporate Governance
- 3. Financial Figures
- 4. Mikron Machining Solutions
- 5. Mikron Automation





Group Overview



The Mikron Group

Creating value with passion for precision









Mikron Group

Creating value with passion for precision

Mikron Machining Solutions





Mikron Machining

Mikron Tool

Customized, highly productive machining systems and high-performance cutting tools

Mikron Automation

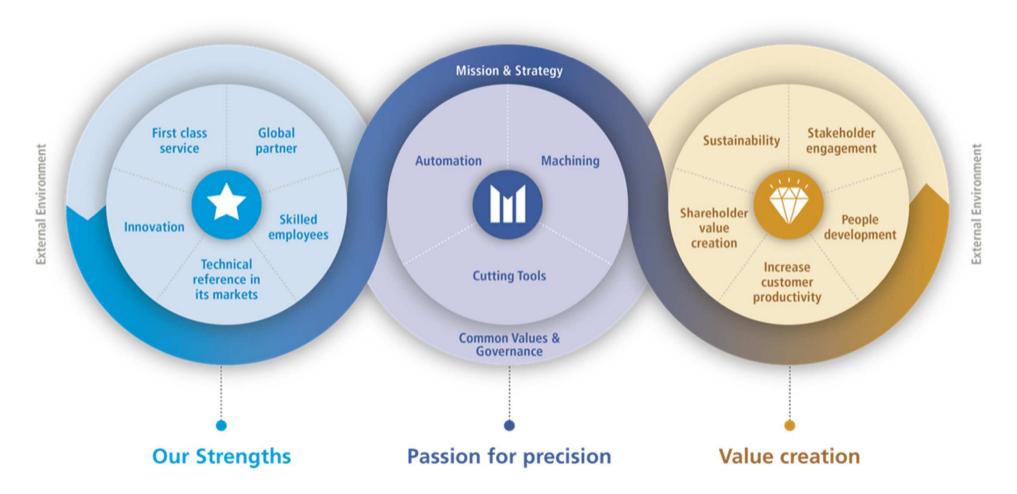


Mikron Automation

Scalable and customized assembly systems



The Mikron business model





Our major milestones

| | 1908 | Foundation of Maschinenfabrik Mikron AG in Biel/Bienne. |
|------|----------|---|
| 1962 | | |
| 1983 | 1978 | Opening of sales company in South Norwalk, CT/USA. Four years later, relocation as a production site to Monroe, CT/USA. |
| | 1986 | Acquisition of Albe SA Agno, Switzerland with a sales branch in Tokyo, Japan. |
| 1990 | † | |
| | 1998 | Establishment of MikronTool SA Agno and acquisition of CEI Automation Inc, Denver, CO/USA. |
| | 1983 | 1962 1978 1983 1986 1990 |









The strategy of Mikron



The most productive assembly solutions, manufacturing systems and cutting tools



Long-term partner



Continuous development of technical skills and project teams



Customer proximity

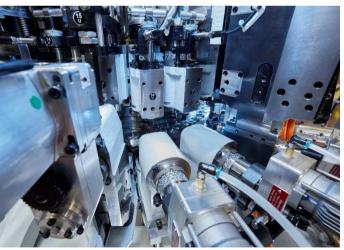




The most productive assembly and manufacturing systems

Innovative systems, e.g. MultiX





Innovative tools, e.g. control software





Effective project management

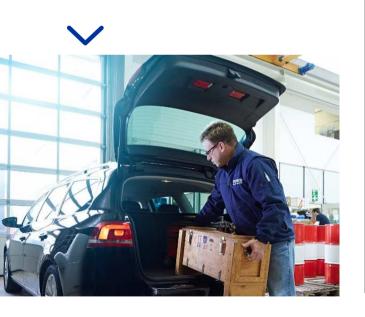






Long-term partner

Service 24/7



Continuous improvement of products and systems



Engineering with the customer



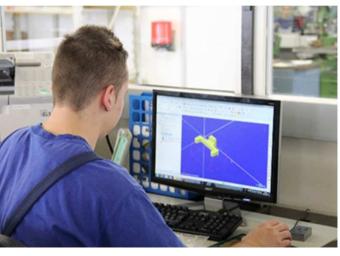




Continuous development of technical skills and project teams

Over 90 apprentices, also in the USA





Technology Center of Mikron Tool in Agno





Leadership trainings







Customer proximity

Worldwide presence





Expansion in the USA & Europe





Tool business in the FTZ Shanghai

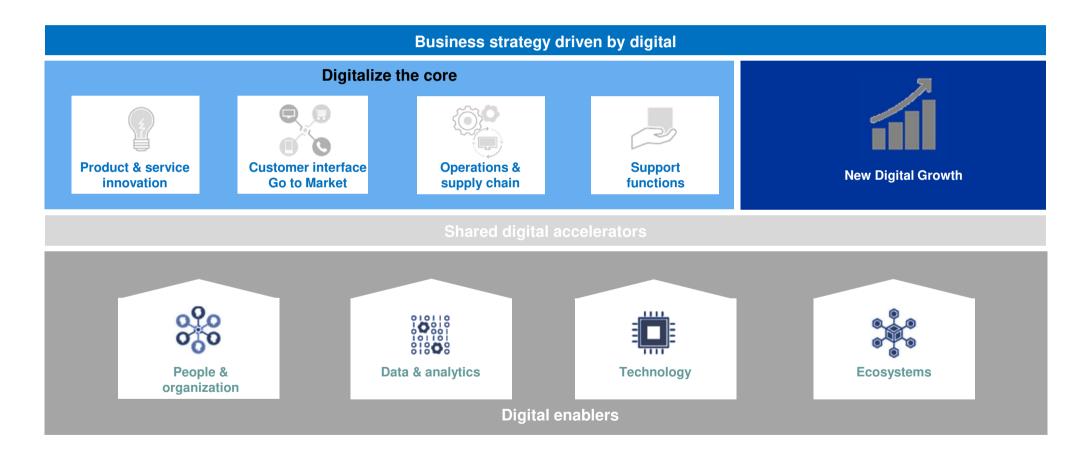








Digital Framework @ Mikron





Investments for the Future







Mikron Boudry, Automation

Increase of capacities by 25%

Modern workplaces

Closure of external warehouse

Mikron Agno, Tool

Increase of capacities by 20%

Modernization of infrastructure of oil cooling and climatization

Infrastructure for future growth existing

Mikron Agno, Machining

Concentration of internal machining production in main building

Realization of optimized Make-or-Buy strategy

Modernization of air conditioning and climatization



Mikron Automation

Mikron Tool

Mikron Machining

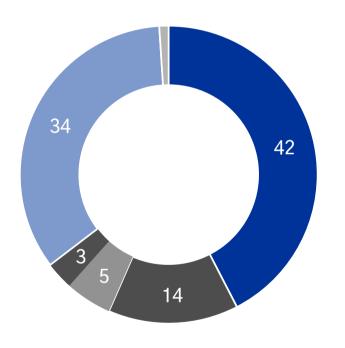
Mikron Locations





Corporate Governance

Ownership of Mikron Holding AG



- Ammann Group Holding AG
- Rudolf Maag
- Thomas Matter
- Alfons Niedhart
- Public Shareholders
- Board and Executive Management



Board of Directors



Paul Zumbühl Chairman, non-executive, since 2018



Andreas Casutt Vice-Chairman, non-executive, since 2013



Hans-Christian Schneider Member, non-executive, since 2022



Hans-Michael Hauser Member, non-executive, since 2016



Alexandra Bendler Member, non-executive, since 2022



Group Management





Marc Desrayaud

CEO Mikron Group since 2021 Master in Elektronik & Industrial Marketing

Rolf Rihs

COO Mikron Automation since 2002 Master in Mechanical Engineering

Javier Perez Freije

CFO Mikron Group since 2018 Doctorate in Industrial Engineering



CSR Framework

Focus Areas

Workplace



Environment



Marketplace



Innovation



- Social Responsibility
- Health & Safety
- Employee Satisfaction
- Diversity

- Business Integrity
- Environmental Protection and Emission

- Supply Chain
- Product and Service Quality
- Production Solutions
- Process Innovation
- Economic
 Performance



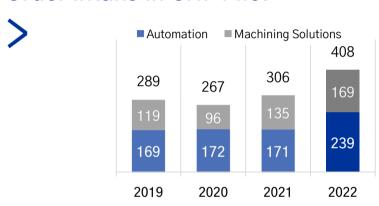


Financial Figures

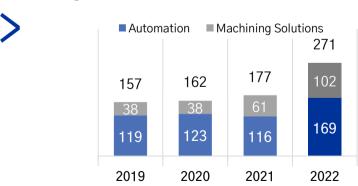


Order Intake

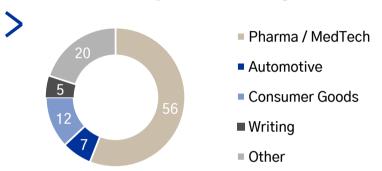
Order intake in CHF Mio.



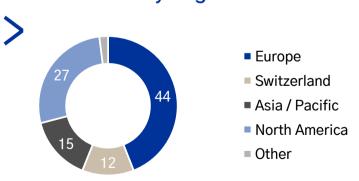
Backlog in CHF Mio.



Order intake by market segment in %



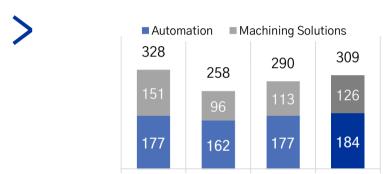
Order intake by region in %





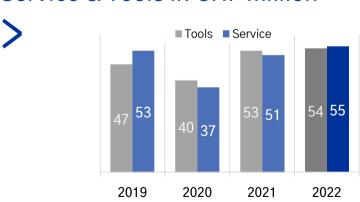
Sales

Sales in CHF million



Service & Tools in CHF million

2019

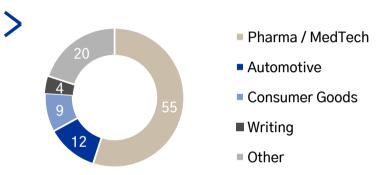


2020

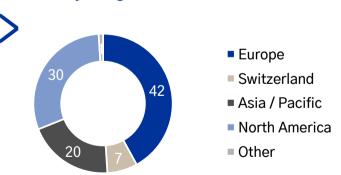
2021

2022

Sales by market Segment in %



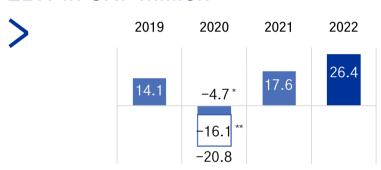
Sales by region in %





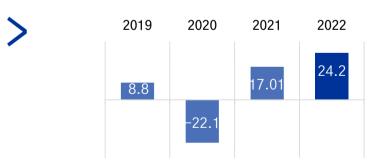
Performance

EBIT in CHF million

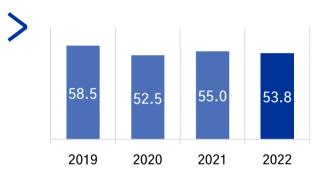


- $\star \quad \mathsf{EBIT} \ \mathsf{before} \ \mathsf{restructuring} \ \mathsf{cost}$
- ** restructuring cost

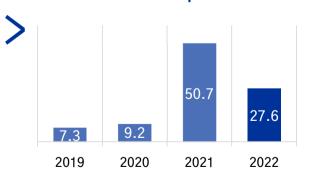
Net Result in CHF million



Equity Ratio in %



Cash Flow from op. activities in CHF million





Key Figures

in CHF million

| in CHF Mio. | 2019 | 2020 | 2021 | 2022 |
|-------------------------------------|-------|-------|-------|-------|
| Order Intake 1) | 288.5 | 267.3 | 305.7 | 408.0 |
| Net Sales | 327.6 | 257.8 | 289.5 | 309.4 |
| Order Backlog 1) | 157.4 | 161.6 | 176.7 | 270.7 |
| EBIT 1) | 14.1 | -4.7* | 17.6 | 26.4 |
| in% of Net Sales | 4.3% | -1.8% | 6.1% | 8.5% |
| No. of employees 1) | 1'486 | 1'331 | 1'327 | 1'414 |
| Cash flow from operating activities | 7.3 | 9.2 | 50.7 | 27.6 |
| Shareholders equity | 169.2 | 145.5 | 165.1 | 186.0 |
| in % of balance sheet total | 58.5% | 52.5% | 55.0% | 53.8% |
| Net Working Capital 1) | 41.8 | 22.8 | -2.8 | 6.3 |
| Net liquidity | 22.5 | 16.3 | 46.8 | 58.8 |

^{*} CHF million -20.8 after restructuring cost

¹⁾ Alternative Performance Measures, see Annual Report 2022, pages 105 to 107





Mikron Machining Solutions





Mikron Machining Solutions

We are the leading supplier of customized, highly productive machining systems for the manufacture of complex high-precision components made of metal. We develop and produce the therefore necessary high-performance cutting tools itself.



Customized and highly productive machining systems

Machining systems





Services

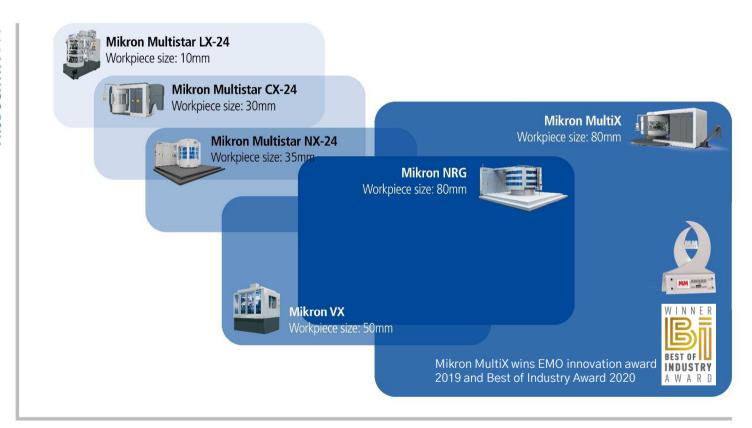






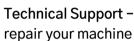
Machining Systems + Innovative Services













Service & Maintenance – prevent machine stops

Predictive

miS4.0 - predict your machine maintenance

Proactive

Business Support – keep & improve machine productivity

Spare Parts

Reliable supply of original Mikron spare parts

Second Life

Guarantee continuous use of you investment

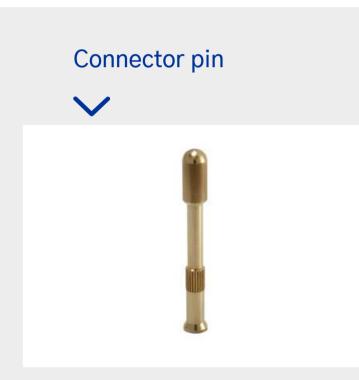




For the manufacture of complex high-precision components made of metal









Drilling tools

Diameter: 0.1 mm to 32 mm

Depth: $3-50 \times d$

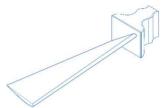
Milling & Deburring tools

Diameter: 0.2 mm to 32 mm

Depths: $1.5 - 5 \times d$



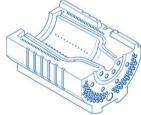
Energy



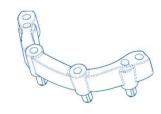
Medical



Food



Dental



Automotive



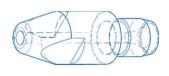
Watch



Aerospace



Mechanical



In MIKRON TOOL

Mikron Tools

New Tools for «4M» Materials





New solutions for growing market for difficult to machine materials



Stainless Steel

Heat resistant superalloys (HRSA)

Titanium

Chrome-cobalt alloys













Mikron Machining Solutions - key facts

| Headquarters | Mikron Switzerland AG, Agno | | |
|-----------------------|---|--|--|
| Experience | Over 100 years worldwide | | |
| Number of employees | 558 FTE (31.12.2022, incl. Mikron Tool) | | |
| Net sales | 2021: CHF 113 million (incl. Mikron Tool) 2022: CHF 126 million (incl. Mikron Tool) | | |
| Main end user markets | Bluechip automotive and watchmaker customers, and many hidden champions in diverse industries | | |
| Main markets | Europe, Asia & Pacific, North America | | |
| Systems installed | More than 7,000 | | |
| Order value | CHF 0.4 to 6.0 million | | |
| Projects per year | 80 to 150 (machines) | | |
| Number of facilities | 4 sites | | |





Mikron Automation



Automation solutions

We are is your partner for scalable and customized assembly systems – from the first idea to the highest performance solutions



Scalable and customized assembly systems

Engineering and project management



Process integration



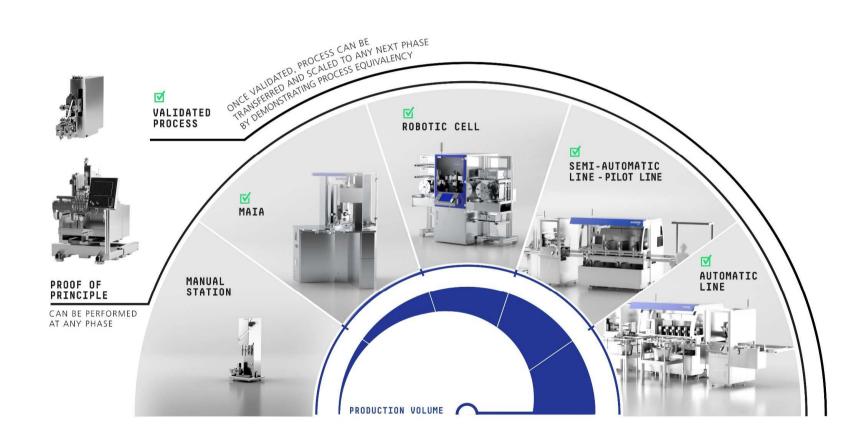
Documentation and services





Mikron Automation

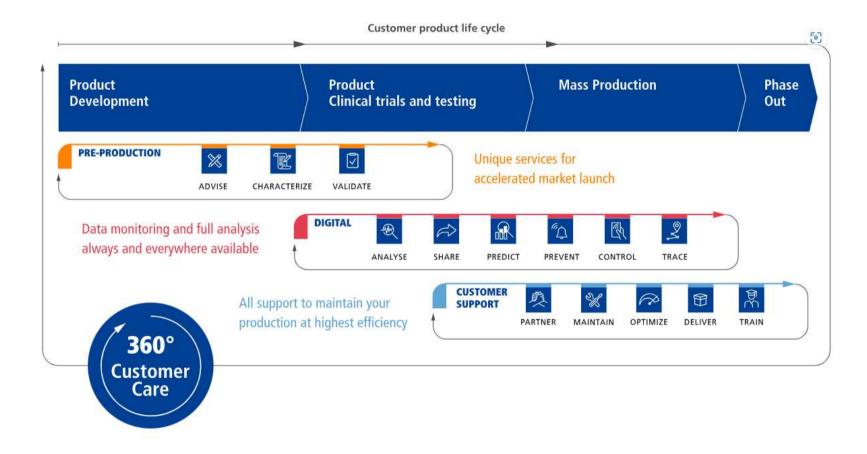
Scalable Solutions





Services

Division Mikron Automation - 360° Customer Care





For the assembly and testing of complex products







Mikron Automation – key facts

| Headquarters | Mikron Switzerland AG, Boudry | | |
|-----------------------|--|--|--|
| Experience | More than 100 years worldwide | | |
| Number of employees | 832 FTE (31.12.2022) | | |
| Net sales | 2021: CHF 177 million 2022: CHF 184 million | | |
| Main end user markets | Bluechip, Pharma/Medtech customers | | |
| Main markets | Europe, North America, South East Asia & China | | |
| Recent innovations | Control Software MOOS, ZC axis(patented) | | |
| Systems installed | More than 3,900 | | |
| Order value | CHF 0.5 to 15 million | | |
| Projects per year | More than 60 | | |
| Number of facilities | 5 sites | | |





Creating value with passion for precision

mikron.com